



NATIONAL GUARD ASSOCIATION OF MICHIGAN

NGAM

15000 WEST EIGHT MILE ROAD • DETROIT, MICHIGAN 48237
313-967-0334

25 April 1977

CPT E. Robert Zarwell
2955 Mook Lake Drive
W. Bloomfield, Michigan 48033

Dear Captain Zarwell,

This letter is to officially advise you of, and congratulate you on, your election to the Association Board of Directors, as a Director serving a three year term. I know the Association will be well served by your election to this important position.

The Board of Directors will meet four to five times annually in Lansing. Directors are expected to attend these meetings and fully participate in the deliberations of the Association. Meetings will be at the call of the President or as directed by the Board.

Again, my congratulations. I look forward to serving with you.

Sincerely,

RUDOLPH D. BARTHOLOMEW
BRIG GEN, MICH ANG
President

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS
127TH TACTICAL FIGHTER WING (TAC)
MICHIGAN AIR NATIONAL GUARD
SELFRIIDGE ANG BASE, MICHIGAN 48045



17 November 1976

Maj Gen John A. Johnston
The Adjutant General
Michigan Air National Guard
2500 S. Washington Avenue
Lansing, MI 48913

Dear General Johnston,

I would like to personally commend Captain E.R. Zarwell for the outstanding services rendered the Michigan Air National Guard during the recent "Management Seminar on Retention and Recruiting".

The seminar was held for commanders and key personnel based at Selfridge Air National Guard Base on Saturday, 6 November 1976. It was obvious that Captain Zarwell devoted a great deal of his personal time and expertise in preparing and conducting the seminar. It is for this reason that I bring the matter to your personal attention.

In addition to his time and effort, Captain Zarwell also arranged for the use of the Doner Corporation executive meeting room. This environment provided an excellent background for a most productive day.

I have enclosed an agenda of the meeting to provide you with a comprehensive view of the scope and breadth of topics and subjects covered during the meeting. You will also find enclosed, copies of three workshops that were a vital part of the overall meeting.

It will be through the efforts of individuals such as Captain Zarwell that I believe we will attain our goal of 100% manning by 31 March 1977.

A handwritten signature in cursive script, appearing to read "Rudolph D. Bartholomew".

RUDOLPH D. BARTHLOMEW, Brig Gen, MI ANG
Wing Commander

Atch
as

